

Japan Green Investment Corp. for Carbon Neutrality (JICN): Company Profile

July 01, 2025 Japan Green Investment Corp. for Carbon Neutrality



[Name] Japan Green Investment Corp. for Carbon Neutrality (JICN)

[Objectives] JICN is a public company that operates a fund with capital from the Government's FILP(Fiscal Investment and Loan Program) and private-sector investment to provide investment to various businesses involved in decarbonization. We produce and disseminate know-how, information, and human resources and link the ideas and technologies of various stakeholders to scale up efforts to tackle carbon neutrality by 2050, helping to ensure a better and sustainable future.

[Representative] Yoshihiko TAYOSHI, President(CEO) Representative Member of the Board

[Established] October 28, 2022 (planned activity period: until end of FY2050)

[Capital] 36 billion yen (720,000 shares issued)

- * 10.95 billion yen from 84 private shareholder companies and 25.05 billion yen from the Government's FILP
- * For FY2025 the maximum investment from the FILP (appropriated by the FILP Plan) is 35 billion yen, and the government guarantee (up to 5 years) for JICN financing in the financial market is 25.0 billion yen.

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Overview of JICN Activities and Functions

- We provide investment to businesses involved in decarbonization *These are not subsidies or subsidized interest payments.
- Scope of funding: 36 billion yen capital stock, etc. (the Government plans to continuously increase this capital)
- Active period: Established October, 2022, activity planned until 2050



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PURPOSE (Our reason for being) Create a better, sustainable future through the challenge of net zero

Climate change is an existential threat to our economy, our society, and consequently our very livelihoods. We seek to mobilize all our efforts to achieve net zero by 2050, and ensure a better, sustainable future, leaving no one behind. For this, we will spare no effort.



Together with a wide range of stakeholders, we provide solutions for issues related to the business of decarbonization and financing, and help to expand and accelerate projects.

Private Shareholders of Japan Green Investment Corp. for Carbon Neutrality (84 companies, 10.95 billion yen)



• A total of 10.95 billion yen has been invested by 84 companies from a wide range of financial institutions and business enterprises in an all-Japan effort to decarbonize the country. We intend to continue to solicit investments according to intentions and needs.

• financial institution (57 Institutions)

- Government/Group Financial Institutions: Development Bank of Japan Inc., Shinkin Central Bank, The Norinchukin Bank
- Mega bank: Mizuho Bank, Ltd., Sumitomo Mitsui Banking Corporation, MUFG Bank, Ltd.
- Trust bank: Sumitomo Mitsui Trust Bank, Limited
- Regional bank: The Hokkaido Bank, Ltd., North Pacific Bank, Ltd., The Aomori Michinoku Bank, Ltd., The Bank of Iwate, Ltd., The Tohoku Bank, Ltd., Kita-Nippon Bank, Ltd., The Akita Bank, Ltd., Hokuto Bank, Ltd., The Shonai Bank, Ltd., The Toho Bank, Ltd., The Gunma Bank, Ltd., The Towa Bank, Ltd., THE TOCHIGI BANK, LTD., The Ashikaga Bank, Ltd., The Joyo Bank, Ltd., Tsukuba Bank, Ltd., The Chiba Bank, Ltd., The Keiyo Bank, Ltd., The Musashino Bank, Ltd., Kiraboshi Bank, Ltd., The Higashi-Nippon Bank, Limited, The Bank of Yokohama, Ltd., The Hachijuni Bank, Ltd., The Nagano Bank, Ltd., The Yamanashi Chuo Bank, Ltd., Daishi Hokuetsu Bank, Ltd., The Shizuoka Bank, Ltd., The Ogaki Kyoritsu Bank, Ltd., The Aichi Bank, Ltd., The Hokuriku banks Bank, Ltd., The Shiga Bank, Ltd., The Kiyo Bank, Ltd., The Nigoku bank Ltd., The Tokushima Taisho Bank, Ltd., The Kagawa Bank, Ltd., The Ehime Bank, Ltd., The Bank of Fukuoka, Ltd., The Nishi-Nippon City Bank, Ltd., The Bank Of Saga Ltd., The Oita Bank, Ltd., The Miyazaki Bank, Ltd., The Miyazaki Taiyo Bank, Ltd., The Higo Bank, Ltd, The Kagoshima Bank, Ltd.
- Securities Firm: Nomura Holdings, Inc.
- Insurance: DAIDO LIFE INSURANCE COMPANY
- Other Financial Institutions: Japan Post Bank Co., Ltd, Aozora Bank, Ltd., Resona Holdings, Inc. (Resona Bank, Limited, Saitama Resona Bank, Limited, Kansai Mirai Bank, Limited, The Minato Bank, Ltd.)

Business Companies (27companies)

- Energy industry: Chubu Electric Power Company, Incorporated, The Kansai Electric Power Company, Incorporated, Jera Co., Inc.,
- Gas: Toho Gas Co., Ltd., Osaka Gas Co., Ltd., Saibu Gas Co., Ltd., Hokkaido Gas Co., Ltd.
- Iron and Steel Business: Kobe Steel, Ltd.
- Chemical industry: Sekisui Chemical Co., Ltd., Resonac Corporation
- Glass and Soil Company: NGK Insulators, Ltd., Taiheiyo Cement Corporation
- Machine, Electric industry: Kubota Corporation, Hitachi Zosen Corporation, JFE Engineering Corporation, Azbil Corporation, Suzuki Motor Corporation
- Transportation Business: East Japan Railway Company
- Construction and Housing Business: Toda Corporation, Nishimatsu Construction Co., Ltd., Penta-Ocean Construction Co., Ltd., Sumitomo Forestry Co., Ltd., Fujita Corporation
- Distribution company: Seven & i Holdings Co., Ltd., Biccamera Inc.
- Telecommunications Business: Nippon Telegraph And Telephone Corporation, KDDI Corporation

JICN Organization



- Our organization is basically governed by the Companies Act. Specifically, a shareholder general meeting establishes a Board of Directors responsible for the business. We focus on using people from the private sector.
- Decisions about investments are made from a neutral standpoint by an Investment Committee consisting of External Directors and others drawn from private companies.



JICN Directors' and Auditor's Short CV (1)



President(CEO) Representative Member of the Board *Investment Committee member Yoshihiko TAYOSHI Born 1964, Graduated from Faculty of Law, Kyoto University 1987, joined The Industrial Bank of Japan, Ltd. 2006, Mizuho Corporate Bank, Ltd. 2006, Mizuho Corporate Bank, Ltd. Syndication Department, Syndication Business Director 2008, joined Development Bank of Japan, Inc. (DBJ) Credit Business Group, Associate Director-General 2011, DBJ, Syndication Group Leader 2013, DBJ, Credit Analysis General Manager 2015, Green Finance Organisation, Managing Director (Retired, October 2022) 2022, JICN, Representative Director and President *Investment Committee member (current position)	 Senior Managing Executive Officer Chief Investment Officer(CIO) Yoshinori UEDA Born 1969 Masters Degree, Graduate School of Engineering, Kyoto University The University of Tokyo, Graduate School of Public Policy, Visiting Researcher CIC Tokyo, Environment and Energy Innovation Community, Advisory Board Nuclear Reactor Chief Engineer, Small Business Consultant, and U.S. Certified Public Accountant 1995, joined Kansai Electric Power Corporation (KEPCO) 2003, Stanford University, The Shorenstein Asia-Pacific Research Center, Visiting Fellow 2005, KEPCO, Business Development Division, Environmental Office, etc. 2013, Federation of Electric Power Companies of Japan, Planning Department, Deputy General Manager 2016, KEPCO, Energy & Environmental Planning Office, Planning Section Manager 2016, KEPCO, Next Generation Energy Business Development Group, General Manager 2018, KEPCO, Planning Office, Innovation Laboratory, General Manager 2020, KEPCO, Planning Office, Innovation Laboratory, General Manager 2022, JICN, Senior Managing Executive Officer (CIO: Chief Investment Officer) (current position)
Managing Executive Officer (responsible for Business Planning & General Affairs/Public Relations) Motoyuki KUMAKURA	External Director *Chairman of Investment Committee Yoshiaki ARAI IT tower TOKYO LLC President, CEO
 Born 1970, Graduated from School of Political Science and Economics, Waseda University 1994, joined Ministry of the Environment (MOE) 2015, MOE, Global Environment Bureau Climate Change Policy Division, Office of Fluorocarbons Control Policy, Director Minister's Secretariat, Waste and Recycling Department, Waste Management Division, Office for Promotion of Johkasou, Director 2016, MOE, Minister's Secretariat, Waste and Recycling Department, Waste Management Division, Office of Disaster Waste Management, Director 2017, MOE, Minister's Secretariat, Environmental Impact Assessment Division, Director 2019, MOE, Nature Conservation Bureau, National Park Division, Director 2022, MOE, Minister's Secretariat, Budget and Accounting Division, Director 2023, MOE, Minister's Secretariat, Budget and Accounting Division, Director 2024, Took up current position in JICN (seconded employee) 	 Born 1946 1966, joined Japanese National Railways 1987, joined East Japan Railway Company (JR East) 2009, JR East, Representative Vice President / Business Creation Division General Manager 2011, Lumine Co., Ltd., Representative Director and President 2017, Saitama Resona Bank, Ltd., External Director 2022, JICN, External Director *Chairman of Investment Committee (current position) 2024, PAL Group Holdings Co., Ltd., External Director(current position) 2025, IT tower TOKYO LLC President, CEO (current position)

JICN Directors' and Auditor's Short CV (2)



External Director *Investment Committee member External Director *Investment Committee member TANAKA Kanako Born 1972, PhD. Engineering, University of Tokyo (1999) Tamane OZEKI 1999. Research Scientist. Osaka Metropolitan University, Graduate School of Urban Global Industrial and Social Progress Research Institute Management, Professor 2002, Senior Research Fellow, Decarbonizing Modern Society, Tyndall Centre for Climate Change Research, UK Born 1965 PhD. (Science, The University of Tokyo) 2004, Researcher, Global Environment & Sustainable Development Unit, The Institute of Energy Economics, Japan (IEEJ) 1989, joined The Industrial Bank of Japan, Ltd. 2006, Policy Analyst (Industry), Energy Efficiency & Environment Division, 2005, GCA Corporation International Energy Agency (IEA/OECD), France 2006, dimmi Co., Ltd., Representative Director 2010, Research Group Leader, Center for Low Carbon Society Strategy (LCS), 2012, Innovation Drive Godo Kaisha Japan Science and Technology Agency (JST) 2014, Stem Cell & Device Laboratory Inc., Director 2020, Senior Planning Manager, Global Zero Emission Research Center, National Institute of Advanced Industrial Science and Technology (AIST), Japan (advisor since 2018 (current position)) 2015, The University of Tokyo, Graduate School of Frontier Sciences, Lecturer 2022, Senior Sustainability Scientist, Responsible Investment, 2016, Osaka City University, Graduate School for Creative Cities, Associate Stewardship Group, -2024.3, Sustainable Investment Div. 2024.4~, Asset Management One Co., Ltd., Japan (current position) Professor 1999-2022, Lead Author, Working Group III of the Third Assessment Report - Sixth Assessment 2020, Japan Display Inc., External Director Report, Intergovernmental Panel on Climate Change (IPCC) 2022, JICN, External Director *Investment Committee member (current position) 2025, JICN, External Director *Investment Committee member (current position) 2024, Osaka Metropolitan University, Graduate School of Urban Management, Visiting Researcher, Global Zero Emission Research Center, AIST Professor (current position) Temporary Member, Central Environment Council (Global Environment Subcommittee) Member, Energy Conservation and New Energy Subcommittee, and Next Generation Power and Gas Business Infrastructure Development Subcommittee, etc Expert member of NIKKEI GX Conference

External Director *Investment Committee member

Sachiko NOBUTO

Born 1971

1994, Joined POLA Cosmetics Honpo Inc. (POLA INC.)

- 2007, MOE, Sales Planning Department
- 2011, MOE, Kanagawa Area Leader
- 2013, MOE, Marketing & Education Leader, Department Store Division
- 2016, MOE, Human Resources Development Department Leader
- 2017, MOE, HR Strategy Department Branding Promotion Team Leader (later Human Value Team Leader)
- 2019, MOE, CSR/Secretarial Team Leader, Corporate Planning Department
- 2021, MOE, Sustainability Promotion Office Manager
- 2023, MOE, Corporate Office Manager

2025, Meiji Holdings Corporation

Group HR Strategy Dept, Associate Director (current position) JICN. External Director *Investment Committee member (current position)

External Auditor

Mayumi NOGUCHI Noguchi Accounting Office, Chief

Born 1968

- 1991, joined Mitsubishi Bank (now MUFG Bank Ltd.)
- 1993, joined Citibank N.A. Japan
- 1998, joined Asahi & Co. (now KPMG AZSA LLC)
- 2008, Noguchi Accounting Office, Chief (current position)
- 2022, JICN, Auditor (current position)
- 2025, Seika Corporation, External Director (current position)

Concordia Financial Group Ltd, Auditor (current position) JSP Corporation. Auditor (current position)





Investment Regulation & Support Criteria



- Investment Regulation is to set the necessary procedures for investment decisions, implementation, and disposals, based on the Act on Promotion of Global Warming Countermeasures.
- Support Criteria <u>must meet the below (1) to (4)</u>, and the comprehensive analysis of the project should be completed for the Investment Decision.



*Projects to make a transition in the mid- to long-term need to be consistent with Japan's transition finance policies.

- [2] Contribution to the social/ the economy *Examples:
 - a) Solutions for the local economy/ society
 - b) Model case for the de-carbonization of the local societies
 - c) Create and spread of new technology/ new business model
 - d) Worldwide contribution by the Japanese technology and/or business model
 - e) Significant impact to the biodiversity or environmental protection
- (2) Initiative by the private sector

Private sector to be larger equity investment than that of JICN

(3) **Profitability**

Support

Criteria

Support Criteria

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Support

Criteria

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Consensus building in the regional community, environmental conservation, and safety assurance



JICN provides mezzanine financing such as preferred stocks, subordinated loans, and subordinated bonds, common stocks,

in response to diverse range of business risks and business operators' financing needs.



- * The above shows financing for SPC. We can also provide corporate financing.
- * We can also provide combination of mezzanine finance and equity financing. In that case, we will examine whether it is appropriate to combine the business scheme, financial support needs, timing, other fund provision.

Target business stage and use of funds



- Target business stage and use of funds are mainly <u>assumed to be after later stage of</u> <u>planning and development stage</u>.
- JICN can also provide funds for corporates that operates businesses contributing to decarbonization.



*FS: Feasibility Study (preliminary check of project feasibility and profitability)

- * This applies not only to new development, but also to renovation and conversion of existing facilities to decarbonized type.
- * Refinancing (restructuring and refinancing of loans on the premise of business continuity, etc.) may also be funded.

Corporate financing

JICN can also provide funds for corporates that operates businesses contributing to

*JICN can also funds indirectly through other funds.

Target areas of investment and financing



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We fund various projects and businesses that are contributing to GHG reduction/capture and socio-economic development.

- * Some may apply to more than one area. * This list is only an example and is not a limited list.
- * The classification itself may be revised according to future activities.

(Classification	Code	Cases
	Fuel	Α	Hydrogen, ammonia, methanation, SAF, e-fuel, black pellets
	Power generation (renewable energy)	В	Solar, wind, biomass, geothermal, hydropower, waste
	Power generation (except renewable energy)	С	Transitional projects (ex. mixed combustion of biomass and ammonia in thermal power generation, fuel cells, etc.), energy harvesting
Energy	Energy storage, heat utilization	D	Storage battery, CAES, underground heat, heat supply, utilization of unused heat
conversion	Power transmission and distribution	Е	Smart grid, inertial force securing, HVDC
C	Materials • raw materials	F	New materials, biomaterials, energy-saving building materials
Ń	Industrial process	G	Steel / Chemical / Cement / Paper / Glass
	Equipment and device manufacturing	н	Manufacture of renewable energy/energy saving/storage equipment, CFC-free equipment, power devices, IoT devices
Manufacturing and Industrial Sector	Building · Facilities	I	ZEB/ZEH, Energy saving of business facilities (offices, distribution facilities, etc.)
	Agriculture • Forestry • Fisheries	J	Supercharged plants, vertical farming, alternative foods, forest maintenance, aquaculture
~ ~	Transportation · Mobility	к	EV (land/sea/air), railway, MaaS, carbon neutral airport/port, logistics efficiency, cold chain
í n ň N	Energy management	L	Energy saving/storage, ERAB, DR, VPP, DER, HEMS/BEMS/FEMS/CEMS
	Data - DX	м	AI, digital twins, behavior change recommendations, GHG emissions calculation and visualization
Services and data	Finance • Insurance	Ν	Fintech services related to decarbonization
	Emission Rights - Credits	0	Credit transactions, authentication/verification
Recycling resources and improving resilience	Reuse • Recycle • Upcycle	Ρ	Recycling of solar panes and batteries, bottle-to-bottle recycling, sustainable fashion, food loss reduction
	Resilience	Q	Water stress response, Eco-DRR, off-grid, micro-grid
e e e e e e e e e e e e e e e e e e e	Carbon sinks	R	Forest, ocean (blue carbon), agricultural land (soil improvement)
Carbon sinks, carbon utilization and storage	Carbon capture, utilization and storage	S	CCS、BECCS、CCU、DAC
	Otherwise	т	
Indirect Investments	Fund	U	

List of announced projects with investment decisions 1



Energy conversion



Off-site solar power PPA business



ADVANTAGE PARTNERS



Japan Hydrogen Fund, L.P.



Remote diagnosis, maintenance management, and regeneration of solar power generation



Ocean floor cable laying for maritime wind electricity generation

アールツー蓄電所合同会社

Grid Scale Storage Battery



Biogas from food waste, etc.



Production and sales of biomass fuel (black pellet) [overseas project]

北海道札幌蓄電合同会社

Grid Scale Storage Battery



Geothermal electricity generation



Regional electricity generation



Acquisition, maintenance management, and regeneration of solar power generation

Manufacturing and Industrial Sector



Printed circuit board manufacturing with low environmental impact



Next-generation power storage batteries



Metal joining equipment using ultrasonic waves



Large-scale storage batteries Rapid charging for EV Oishii

Strawberry production in the US [overseas project]



Rust removal from infrastructure with lasers



Paddy field water level adjustor



Land-based closed-loop Atlantic salmon farming (8F Aquaculture Fund Japan I LP)



Image recognition model High-speed cell analyzer/separator



List of announced projects with investment decisions 2



Services and data

C Zeroboard

Calculation and visualization of GHG emissions

リノべる。

Renovation and energy-saving home repairs

Recycling resources and improving resilience

WOTA

Small-scale decentralized water circulation systems

Funding (LP investment)



Growth stage VC (EEI Booster No.1 fund)





Promotion of local decarbonization (Shinkin Decarbonization Support Fund Investment Limited Partnership)

ASUENE

Calculation and visualization of GHG emissions



Smart lock system for main entrance

waqua

Small-scale seawater

purification equipment

specialties

(UMI No.3 fund)

Universal Materials Incubator Co.,Ltd.

VC for materials and chemical



Energy management devices for home use



Environmentally friendly agriculture

FERMENSTATION Co.,Ltd. Fermenting a Renewable Society

Upcycling of unused biomass using fermentation technology



Environmental value creation support

Flower Communications

東急不動産

Data center exclusively

using renewable electricity

Carbon sinks, carbon utilization and storage



Soil improvement and soil carbon sequestration with high-performance biochar



VC for university-based start ups (ONE Carbon Neutral No.1 fund)



VC for mobility projects (Dogan MGX fund)

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